

Equalities Impact Assessment (EqIA)

EqIAs make services better for everyone and support value for money by getting services right first time.

EqIAs enable us to consider all the information about a service, policy or strategy from an equalities perspective and then create an action plan to get the best outcomes for service users and staff¹. They analyse how all our work as a council might impact differently on different groups protected from discrimination by the Equality Act 2010². They help us make good decisions and evidence how we have reached them.³

An EqIA needs to be started as a project starts to identify and consider possible differential impacts on people and their lives, inform project planning and, where appropriate, identify mitigating actions. A full EqIA must be completed before any decisions are made or policy agreed so that the EqIA informs that decision or policy. It is also a live document; you should review and update it along with your project plan throughout.

You should first consider whether you need to complete this full EqIA⁴.

Other key points to note:

- Full guidance notes to help you are embedded in this form see the End Notes or hover the mouse over the numbered notes.
- Please share your EqIA with your Equalities Champion and the final/updated version at the end of the project.
- Major EqlAs should be reviewed by the relevant Head of Service.
- Examples of completed EqIAs can be found on the Equalities Hub

Title of proposal ⁵	le of proposal ⁵ Annual Fees and Charges Review			
Name and job title of completing officer	Andy Milne			
Head of service area responsible	Cassie Bridger			
Equalities Champion supporting the EqIA				
Performance Management rep				
HR rep (for employment related issues)				
Representative (s) from external stakeholders				
2. Description of proposal				
Is this a: (Please tick all that apply)				
New policy /strategy / function / procedure / service		Review of Policy /strategy / function / procedure / service		
Budget Saving		Other		
If budget saving please specify value below:		If other please specify below:		

The Annual Fees and Charges review for Hendon Cemetery & Crematorium and Milespit Lawn Cemetery

Please outline in no more than 3 paragraphs⁶:

1. Responsibility for the EqIA

What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff?

Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis What do people tell you 8? What does the data tell you⁷? Provide a summary of any relevant demographic data about the borough's Provide a summary of relevant consultation **Protected** population (the 2021 Census data has already been included below to aid officer). and engagement including surveys and other However, where possible you should provide more specific data about the group research with stakeholders, newspaper articles demographics of service users /residents who may be impacted by the change. If correspondence etc. the change impacts on staff provide data about the council's workforce. Data source: ONS mid-year estimates of the population or Census Maps 2021 ONS 30-44 year groups are the largest cohorts for both female and male residents. For children, whilst the 15-29 cohort is the smallest, the youngest three cohorts are successively smaller, with there being over 1,000 less 0-4 years than 5-9 years. Barnet has twice as many female residents that are 90+ than male residents. Barnet population by age&gender in 5 year groups census 2021 **Female** ΑII Male Age 2,325 1.047 3,372 90+ 3.052 2,067 85-89 5,119 3,170 80-84 80-84 7,341 4.171 4,682 5,779 75-79 10.461 7,757 8,022 70-74 6.604 70-74 14.361 7,425 65-69 15,447 Age⁹ 9,891 11,971 60-64 9,249 60-64 19,140 10,903 22.874 55-59 13,207 50-54 12,438 50-54 25,645 14.081 13,388 45-49 27,469 15.652 40-44 14,436 30,088 40-44 16.124 14.665 35-39 30,789 30-34 15,673 14,502 30-34 30,175 14,686 11,631 13,358 25-29 28,044 20-24 10.767 22,398 20-24 10.382 11.081 21.463 15-19 12.524 10-14 13,284 10-14 25,808 12,218 13.034 5-9 25,252 11.660 12,446 24,106 15,000 10,000 5.000 5.000 10,000 15,000 ■ Female ■ Male

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Identify the ma	in sources of evic	lence, both	quantitative and qu	ialitative, that suppoi	rts your ai	nalysis
Protected group	population (the However, where demographics o	ary of any r 2021 Censu possible yo f service us	you ⁷ ? relevant demographic of the second description of the second d	What do people tell you 8? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.		
Disability ¹⁰	14.2% of people of which 6.4% of which 7.8%	e in Barnet a % day-to-da % day-to-da	 Health - Disability, Our of the disabled under the yactivities limited a log activities limited a liture not disabled under 			
Gender	Barnet have a g in North Finchle Broadway (1.41 (0.25%), West F	ender ident y (2.16%), E) all in 2 nd h inchley (0.3	ity different from their Brent Cross & Staples C ighest quintile. Lowest	ople aged 16 years and r sex registered at birth Corner (1.76%) & Mill H tin Totteridge and Barren Suburb (0.35), Oaklen the bottom quintile	. Highest ill net Gate	
reassignment ¹¹	Sexual orientation Straight or Heterosexual	87.27% (middle quintile)	Totteridge&BG (90.81%) Mill Hill Oak (89.98% EdgewarePark (89.90%)	Golders G North (80.90%) Golders G South (83.82%) Temple Fortune (83.888		

Protected group	population (the 2 However, where p demographics of the change impac	ory of any i 2021 Censu possible yo service us	you ⁷ ? relevant demographic of the second demographic of the second demographic of the second demographic of the second demographic demog	What do people tell you ⁸ ? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.		
	Bisexual, or Other (LGB+)	(2 nd lowest quintile)	Golders G South (4.75%) Colindale W&S (4.59% Childs Hill (4.59%	(1.42%) Totteridge&BG(1.43%) Osidge (1.81%)		
	answered	9.94% (middle quintile)	Golders G North (16.90 Temple Fortune (13.17%) Hendon Park (12.74%)	New Barnet West (7.63%) Totteridge&BG(7.76%) Oakleigh Park (8.00%)		
Marriage and Civil Partnership ¹²	47.2% of people	e aged 16	ensus Maps, ONS years and over in Ba ip, 52.8% have anoth			
Pregnancy and Maternity ¹³	Conception and f	ertility rate	es - Office for National			

What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff? Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis

Protected group

What does the data tell you⁷? Provide a summary of any relevant demographic data about the borough's population (the 2021 Census data has already been included below to aid officer). However, where possible you should provide more specific data about the demographics of service users /residents who may be impacted by the change. If the change impacts on staff provide data about the council's workforce.

Ethnic group - Census Maps, ONS

Race/ Ethnicity¹⁴

Race/ Ethnicity	All-Barnet	Highest MOSAs	Lowest MOSAs
Asian, Asian British	19.3% (middle quintile)	Colindale East (30.0%)	Hampstead GS (11.2%) Hadley Wood (11.2%) High B& Hadley (11.6%)
Black, Black British, Caribbean or African	7.9% (middle quintile)		Hampstead GS (2.5%) Golders G North (2.9%) Golders G South (3.5%)
Mixed or Multiple ethnic groups	5.4% (2 nd highest quintile)	Colney Hatch (7.6%) NBT& E Barnet (7.5%) Brent Cross SC (7.2%)	Golders G North (2.5%) Hendon Park (3.0%) Edgeware Park (3.6%)
White	57.7% (2 nd lowest quintile)	Hadley Wood (70.3%)	Colindale W&S (36.1%) Grahame Park (36.3%) Colindale East (39.8%)
Other ethnic group	9.8% (highest quintile)	N. Cricklewood (18.2%) Brent Cross&SC (15.7% N. Hendon&SH (13.8%)	Handley Wood (5.2%)

What do people tell you 8?

Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.

What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff? Identify the main sources of evidence, both quantitative and qualitative, that supports your analysis

Protected group	What does the data tell you'? Provide a summary of any relevant demographic data about the borough's population (the 2021 Census data has already been included below to aid officer). However, where possible you should provide more specific data about the demographics of service users /residents who may be impacted by the change. If the change impacts on staff provide data about the council's workforce.
	Religion - Census Maps, ONS

and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.

Provide a summary of relevant consultation

What do people tell you 8?

Religion or

belief15

Faith	All-Barnet	Highest MOSAs	Lowest MOSAs
No religion	20.2%	East Finchley (36.2%)	Golders G North (8.9%)
	(lowest	High B& Hadley (32.6%)	Edgeware Park (9.1%)
	quintile)	Hadley Wood (32.5%)	Edgeware Crl. (10.8%)
Christian	36.6%	Oak Hill (48.9%)	Golders G North (14.7%)
	(lowest	Ducks Is.&Un (48.1%)	Hampstead GS (19.6%)
	quintile)	New BT & EB (47.9%)	Edgeware Park (21.9%)
Buddhist	1.1%	Burnt Oak& WP (2.6%)	Oak Hill (0.4%)
	(middle	West Finchley (2.2%)	Hendon Park (0.5%)
	quintile)	Golders G South (1.8%)	Edgeware Park (0.5%)
Hindu	5.7%	Colindale W&S (10.5%)	Golders G North (2.9%)
	(2 nd lowest	Edgeware Park (10.3%)	Hampstead GS (2.9%)
	quintile)	West Hendon (10.4%)	Childs Hill (3.1%)
Jewish	14.5%	Golders G North (53.1%	Burnt Oak& WP (0.9%)
	(2 nd after		Colindale W&S (1.0%)
	Hertsmere)	Hampstead GS (42.9%)	Grahame Park (1.4%)
		Hendon Park (43.9%)	
Muslim	12.2%	Brent Cross&SC (27.1%)	Handley Wood (5.5%)
	(2 nd lowest	Grahame Park (26.8%)	High B& Hadley (5.6%)
	quintile)	Colindale W&S (25.0%)	Golders G North (5.9%)

Protected group	What does the data tell you ⁷ ? Provide a summary of any relevant demographic data about the borough's population (the 2021 Census data has already been included below to aid officer). However, where possible you should provide more specific data about the demographics of service users /residents who may be impacted by the change. If the change impacts on staff provide data about the council's workforce. Sikh O.4% (lowest quintile) Friern Barnet (1.0%) Totteridge& BG (0.9%) Other religion 1.3% (middle quintile) West Finchley (3.2%) Edgeware Crl. (0.1%) Ducks Is.&Un (0.1%) Ducks Is.&Un (0.1%) Hendon Park (0.6%) Hendon Park (0.6%) Golders G North (0.6%) Woodside Park (2.6%)	What do people tell you 8? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.
Sex ¹⁶	Sex All-Barnet Highest MOSAs Female 51.6% Temple Fortune (53.2%) Golders G North (49.7% (2nd highest quintile) Oakleigh Park (52.5% Hendon Park (50.5%) N. Hendon& SH (50.5%) N. Hendon& SH (50.5%) Hendon Park (2nd lowest quintile) Golders G North (50.3% (2nd lowest quintile) Hendon Park (49.5% Oakleigh Park (47.5%) N. Hendon& SH (49.5% Oakleigh Park (47.5%)	

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Protected group	population (the 2022 However, where pos demographics of ser	of any releva I Census data sible you sho vice users /re	nt demographic data and has already been included has already been included has already been included has already be included has also also had be included has about the countries of the countries has also had been to be also	What do people tell you ⁸ ? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.	
	Sexual orientation	All-Barnet	Highest MOSAs	Lowest MOSAs	
	Straight or Heterosexual	87.27% (middle quintile)	Mill Hill Oak (89.98%)	Golders G North (80.909 Golders G South (83.829 Temple Fortune (83.88%	
Sexual Orientation ¹⁷	Lesbian, Gay, Bisexual, or Other (LGB+)	2.79% (2 nd lowest quintile)		, ,	
	Not answered	9.94% (middle quintile)	Temple Fortune (13.17%	New Barnet West (7.63% Totteridge&BG (7.76%) Oakleigh Park (8.00%)	
Other relevant groups ¹⁸	e.g. <u>Proficiency in E</u>	nglish langua	age - Census Maps, ON	<u>S</u>	

What existing data informs your assessment of the impact of the proposal on protected groups of service users and/or staff?

Protected group	population (the 2021 However, where pos demographics of ser	of any releva Census data Sible you sho Vice users /re	nt demographic data ab a has already been inclu ould provide more specif esidents who may be im ide data about the coun	What do people tell you 8? Provide a summary of relevant consultation and engagement including surveys and other research with stakeholders, newspaper articles correspondence etc.	
	Proficiency in English Language	All-Barnet	Highest MOSAs	Lowest MOSAs	
	Main language is English	77.1% (2 nd lowest quintile)			
	Main language is English – can speak English well or very well	(highest quintile)			
	Main language is English — cannot speak English or cannot speak English well		Colindale East (7.8%) West Hendon (7.0%) Brent Cross&SC(6.9%)		

4. Assessing impact What does the evidence tell you about the impact your proposal may have on groups with protected characteristics 19? For **each** protected characteristic, explain in detail what the evidence is **Negative Protected** Positive impact suggesting and the impact of your proposal (if any). Is there an impact on service impact characteristic impact deliver? Is there an impact on customer satisfaction? Click the appropriate box on the right to indicate the outcome of your analysis. Minor Major Children's funerals are now funded by Central Government. The Children's Funeral Fund covers the cost of a standard funeral for a child from 24 weeks gestation to 18 years' old. \boxtimes П Age There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this П П \boxtimes Disability category. There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this Gender П \boxtimes category. reassignment There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this **Marriage and Civil** П \boxtimes category. **Partnership** There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this **Pregnancy and** П \boxtimes category. **Maternity**

Race/ Ethnicity	There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this category.		⊠
Religion or belief	80% of funerals are cremation which is affected by a larger price rise than the general rate of inflation owing to the considerable rise in commercial utility prices. Certain communities, for example the Hindu community only permit cremation as the final disposition of the deceased.	×	
Sex	There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this category. The price rises do not make Hendon Crematorium more expensive than nearby alternatives such as Golders Green, New Southgate or West Herts. The increase reflects the significant rise in utility prices which are uncapped for businesses.		
Sexual Orientation	There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this category.		×

5. Other key groups	a)	Negative impact		act
Are there any other vulnerable groups that might be affected by the proposal? These could include carers, people in receipt of care, lone parents, people with low incomes or	Positive impact			imp
unemployed	Pos im	Minor	Major	N O N

Key groups	There are no reported cost barriers to access services covered within the Cemetery & Crematorium Fees and Charges for individuals that fall within this category.				
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6. Cumulative impact ²⁰ Considering what else is happening within the council and Barnet could your proposal contribute to a cumulative impact on groups with protected characteristics?
☐ Yes No ⊠
If you clicked the Yes box, which groups with protected characteristics could be affected and what is the potential impact? Include details in the space below

7. Actions to mitigate or remove negative impact Only complete this section if your proposals may have a negative impact on groups with protected characteristics. These need to be included in the relevant service plan for mainstreaming and performance management purposes. Monitoring²² **Group affected Potential negative** Mitigation measures 21 Deadline **Lead Officer** impact date If you are unable to identify measures to How will you assess whether these mitigate impact, please state so and measures are successfully mitigating provide a brief explanation. the impact?

8. Outcome of the Equalities Impact Assessment (EqIA) 23 Please select one of the following four outcomes
Proceed with no changes The EqIA has not identified any potential for a disproportionate impact and all opportunities to advance equality of opportunity are being addressed
Proceed with adjustments Adjustments are required to remove/mitigate negative impacts identified by the assessment
Negative impact but proceed anyway This EqIA has identified negative impacts that are not possible to mitigate. However, it is still reasonable to continue with the activity. Outline the reasons for this and the information used to reach this decision in the space below
Do not proceed This EqIA has identified negative impacts that cannot be mitigated and it is not possible to continue. Outline the reasons for this and the information used to reach this decision in the space below
Reasons for decision The council undertakes an annual review of its fees and charges in line with inflationary rates. The annual review and any new additions are subject to approval and agreement in line with the approval process set out in the constitution. There is an above inflation increase in Cremation Fees which is in part
a reflection of the more than doubling of gas and electricity prices, which remain uncapped for businesses. It also brings the fees in line with other local facilities.

Sign-off

9.Sign off and approval by Head of Service / Strategic lead ²⁴						
Name	Job title					
Tick this box to indicate that you have approved this EqIA		Date of approval:				
Tick this box to indicate if EqIA has been published Date EqIA was published: Embed link to published EqIA:	Date of next review:					

Footnotes: guidance for completing the EqIA template

¹ The following principles explain what we must do to fulfil our duties under the Equality Act when considering any new policy or change to services. They must all be met or the EqIA (and any decision based on it) may be open to challenge:

- **Knowledge:** everyone working for the council must be aware of our equality duties and apply them appropriately
- Timeliness: the duty applies at the time of considering proposals and before a final decision is taken
- **Real Consideration:** the duty must be an integral and rigorous part of your decision-making and must influence the process.
- **Sufficient Information:** you must assess what information you have and what is needed to give proper consideration.
- **No delegation:** the council is responsible for ensuring that anyone who provides services on our behalf complies with the equality duty.
- **Review:** the equality duty is a continuing duty it continues after proposals are implemented/reviewed.
- Proper Record Keeping: we must keep records of the process and the impacts identified.

² Our duties under the Equality Act 2010

The council has a legal duty under this Act to show that we have identified and considered the impact and potential impact of our activities on all people with 'protected characteristics' (see end notes 9-19 for details of the nine protected characteristics). This applies to policies, services (including commissioned services), and our employees.

We use this template to do this and evidence our consideration. You must give 'due regard' (pay conscious attention) to the need to:

- **Avoid, reduce or minimise negative impact**: if you identify unlawful discrimination, including victimisation and harassment, you must stop the action and take advice immediately.
- Promote equality of opportunity: by
 - Removing or minimising disadvantages suffered by people with a protected characteristic
 - Taking steps to meet the needs of these groups
 - Encouraging people with protected characteristics to participate in public life or any other activity where participation is disproportionately low
 - Consider if there is a need to treat disabled people differently, including more favourable treatment where necessary
- Foster good relations between people who share a protected characteristic and those who don't: e.g. by promoting understanding.

³ EqIAs should always be proportionate to:

- The size of the service or scope of the policy/strategy
- The resources involved
- The size of the likely impact e.g. the numbers of people affected and their vulnerability

The greater the potential adverse impact of the proposal on a protected group (e.g. disabled people) and the more vulnerable the group is, the more thorough and demanding the process required by the Act will be. Unless they contain sensitive data – EqIAs are public documents. They are published with Cabinet papers, Panel papers and public consultations. They are available on request.

⁴ When to complete an EqIA:

- When developing a new policy, strategy, or service
- When reviewing an existing service, policy or strategy

- When making changes that will affect front-line services
- When amending budgets which may affect front-line services
- When changing the way services are funded and this may impact the quality of the service and who can access it
- When making a decision that could have a different impact on different groups of people
- When making staff redundant or changing their roles

Wherever possible, build the EqIA into your usual planning and review processes.

Also consider:

- Is the policy, decision or service likely to be relevant to any people because of their protected characteristics?
- How many people is it likely to affect?
- How significant are its impacts?
- Does it relate to an area where there are known inequalities?
- How vulnerable are the people who will be affected?

If there are potential impacts on people but you decide <u>not</u> to complete an EqIA you should document your reasons why.

⁵ Title of EqIA: This should clearly explain what service / policy / strategy / change you are assessing.

⁶ **Focus of EqIA:** A member of the public should have a good understanding of the proposals being assessed by the EqIA after reading this section. Please use plain English and write any acronyms in full first time - eg: 'Equality Impact Assessment (EqIA)'

This section should explain what you are assessing:

- What are the main aims or purpose of the proposed change?
- Who implements, carries out or delivers the service or function in the proposal? Please state where this is more than one person or group, and where other organisations deliver it under procurement or partnership arrangements.
- How does it fit with other services?
- Who is affected by the service, or by how it is delivered? Who are the external and internal service-users, groups, or communities?
- What outcomes do you want to achieve, why and for whom? E.g.: what do you want to provide, what changes or improvements, and what should the benefits be?
- What do existing or previous inspections of the service tell you?
- What is the reason <u>for</u> the proposed change (financial, service, legal etc)? The Act requires us to make these clear.

⁷ Data & Information: Your EqIA needs to be informed by data. You should consider the following:

- What data is relevant to the impact on protected groups is available? (is there an existing EqIA?, local service data, national data, community data, similar proposal in another local authority).
- What further evidence is needed and how can you get it? (e.g. further research or engagement with the affected groups).
- What do you know from service/local data about needs, access and outcomes? Focus on each characteristic in turn.
- What might any local demographic changes or trends mean for the service or function? Also consider national data if appropriate.
- Does data/monitoring show that any policies or practices create particular problems or difficulties for any group(s)?

Is the service having a positive or negative effect on particular people or groups in the community?

8 What have people told you about the service, function, area?

- Use service user feedback, complaints, audits
- Conduct specific consultation or engagement and use the results
- Are there patterns or differences in what people from different groups tell you?
- Remember, you must consult appropriately and in an inclusive way with those likely to be affected to fulfil the equality duty.
- You can read LBB <u>Consultation and Engagement toolkit</u> for full advice or contact the Consultation and Research Manager, <u>rosie.evangelou@barnet.gov.uk</u> for further advise
- ⁹ **Age**: People of all ages, but consider in particular children and young people, older people and carers, looked after children and young people leaving care. Also consider working age people.
- ¹⁰ **Disability**: When looking at disability, consideration should be given to people with different types of impairments: physical (including mobility), learning, aural or sensory (including hearing and vision impairment), visible and non-visible impairment. Consideration should also be given to: people with HIV, people with mental health needs and people with drug and alcohol problems. People with conditions such as diabetes and cancer and some other health conditions also have protection under the Equality Act 2010.
- ¹¹ **Gender Reassignment:** In the Act, a transgender person is someone who proposes to, starts or has completed a process to change their gender. A person does not need to be under medical supervision to be protected. Consider transgender people, transsexual people and transvestites.
- ¹² Marriage and Civil Partnership: consider married people and civil partners.
- ¹³ **Pregnancy and Maternity:** When looking at pregnancy and maternity, give consideration to pregnant women, breastfeeding mothers, part-time workers, women with caring responsibilities, women who are lone parents and parents on low incomes, women on maternity leave and 'keeping in touch' days.
- ¹⁴ Race/Ethnicity: Apart from the common ethnic groups, consideration should also be given to Traveller communities, people of other nationalities outside Britain who reside here, refugees and asylum seekers and speakers of other languages.
- ¹⁵ **Religion and Belief:** Religion includes any religion with a clear structure and belief system. As a minimum you should consider the most common religious groups (Christian, Muslim, Hindu, Jews, Sikh, Buddhist) and people with no religion or philosophical beliefs.
- ¹⁶ **Sex/Gender:** Consider girls and women, boys and men, married people, civil partners, part-time workers, carers (both of children with disabilities and older cares), parents (mothers and fathers), in particular lone parents and parents on low incomes.
- ¹⁷ **Sexual Orientation:** The Act protects bisexual, heterosexual, gay and lesbian people.
- ¹⁸ Other relevant groups: You should consider the impact on our service users in other related areas.
- ¹⁹ **Impact:** Your EqIA must consider fully and properly actual and potential impacts against each protected characteristic:
- The equality duty does not stop changes, but means we must fully consider and address the anticipated impacts on people.
- Be accurate and transparent, but also realistic: don't exaggerate speculative risks and negative impacts.

- Be detailed and specific where you can so decision-makers have a concrete sense of potential effects.
- Questions to ask when assessing whether and how the proposals impact on service users, staff and the wider community:
- Are one or more protected groups affected differently and/or disadvantaged? How, and to what extent?
- Is there evidence of higher/lower uptake of a service among different groups? Which, and to what extent?
- Does the project relate to an area with known inequalities (where national evidence or previous research is available)?
- If there are likely to be different impacts on different groups, is that consistent with the overall objective?
- If there is negative differential impact, how can you minimise that while taking into account your overall aims?
- Do the effects amount to unlawful discrimination? If so the plan **must** be modified.
- Does it relate to an area where equality objectives have been set by LBB in our <u>Barnet 2024 Plan</u> and our <u>Strategic Equality Objective</u>?

²⁰ Cumulative Impact

You will need to look at whether a single decision or series of decisions might have a greater negative impact on a specific group and at ways in which negative impacts across the council might be minimised or avoided.

²¹ Mitigating actions

- Consider mitigating actions that specifically address the impacts you've identified and show how they will remove, reduce or avoid any negative impacts
- Explain clearly what any mitigating measures are, and the extent to which you think they will reduce or remove the adverse effect
- Will you need to communicate or provide services in different ways for different groups in order to create a 'level playing field'?
- State how you can maximise any positive impacts or advance equality of opportunity.
- If you do not have sufficient equality information, state how you can fill the gaps.

²³ Outcome:

- Make a frank and realistic assessment of the overall extent to which the negative impacts can be reduced or avoided by the mitigating measures. Also explain what positive impacts will result from the actions and how you can make the most of these.
- Make it clear if a change is needed to the proposal itself. Is further engagement, research or monitoring needed?
- Make it clear if, as a result of the analysis, the policy/proposal should be stopped.

²² **Monitoring:** The Equality Duty is an ongoing duty: policies must be kept under review, continuing to give 'due regard' to the duty. If an assessment of a broad proposal leads to more specific proposals, then further monitoring, equality assessment, and consultation are needed.

²⁴ **Sign off:** Your will need to ensure the EqIA is signed off by your Head of Service, agree whether the EqIA will be published, and agree when the next review date for the EqIA will be.